Lexicon

- **Service headquarters**: A combat force headquarters that is organized, manned, equipped and trained to perform Service and functional roles. This includes the headquarters of a Service component command assigned to a combatant command or to a subordinate unified command, and the headquarters of a combat echelon (e.g., Army Corps, numbered air force, numbered fleet, Marine expeditionary force) assigned to a combatant command.
- **designated Service headquarters**: A Service headquarters selected by the combatant commander to be a joint task force-capable headquarters.
- **joint task force-capable headquarters**: A designated Service headquarters that has achieved and can sustain a level of readiness to establish, organize and operate as a joint task force headquarters, which is acceptable to the supported/assigned combatant commander.
- **joint task force headquarters**: Any headquarters for a joint task force that is constituted and so designated by the Secretary of Defense, combatant commander, a sub-unified commander, or an existing joint task force commander to conduct military operations or support to a specific situation. (Derived from Joint Pub 1-02)

Service HQ Designated by CCDRs to Become JTF-Capable HQ

US Africa Command

USARAF
NAVAF

US European Command

6th Fleet
3rd Air Force
Seventh Army (OCP)

US Northern Command

Fifth Army / USARNORTH (Two OCPs)

US Southern Command

Sixth Army/USARSO
4th Fleet

US Central Command

5th Fleet / USNAVCENT

US Joint Forces Command

2nd Fleet
20th Support Command

US Pacific Command

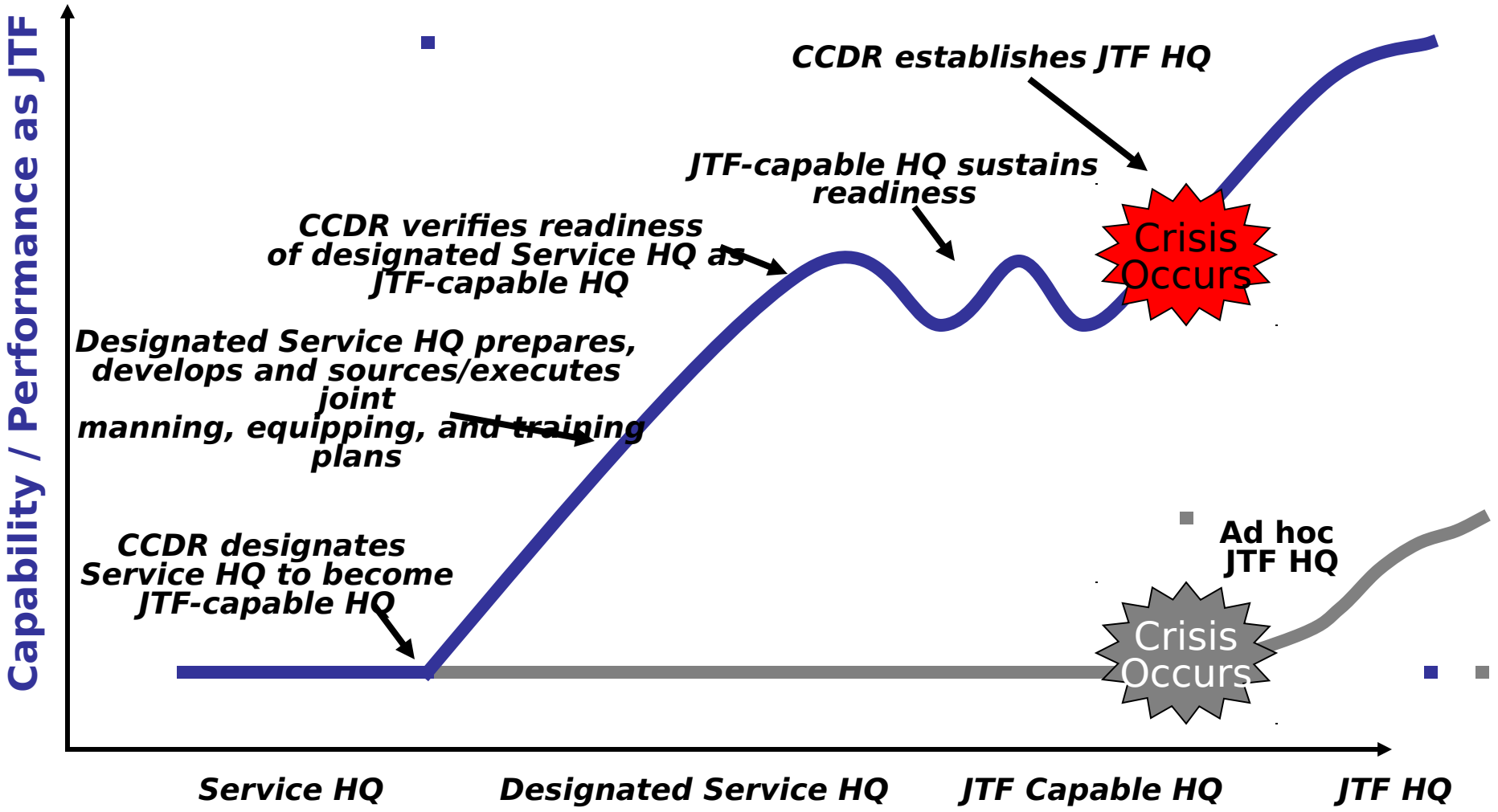
JTF-519
I Corps
III MEF
7th Fleet

then designate and establish the readiness requirements of assigned Service HQ as JTF-capable HQ

OCP: Operational Command Post

As of 7 June 2010

JTF-Capable HQ Readiness


Capability / Performance as JTF HQ
CCDR establishes JTF HQ
JTF-capable HQ sustains readiness
CCDR verifies readiness of designated Service HQ as JTF-capable HQ
Crisis Occurs
Designated Service HQ prepares, develops and sources/executes joint manning, equipping, and training plans
CCDR designates Service HQ to become JTF-capable HQ
Ad hoc JTF HQ
Crisis Occurs
Service HQ
Designated Service HQ
JTF Capable HQ
JTF HQ

JTF-Capable HQ Formation Model

Designated Service HQ Cdr coordinates with Service Component and CCDR throughout this process.
**Mission guidance from supported CCDR, as appropriate
****Supporting and supported CCDRs coordinate

CCDR designates Service HQ and provides mission guidance**

Develop JMETL, JMEEL, and JMD; CCDR ** approves JMETL and JMD**

Develop Joint Manning, Equipping and Training Plans

Joint Equipping Plan
- Build on Service C2 capability
- Determine shortfalls for JMEEL
- Integrate Joint Enabling Capabilities
- Address C2 equipment support, manning, training and interoperability testing
- Coordinate with Service and CCDR to source shortfalls

Joint Training Plan
(Training Objectives from JMETL)
- Functional staff training
- Professional development courses and training
- Distance learning
- Training exercises

Joint Manning Plan
- Build foundation of Joint expertise
- Develop JMD based on mission set
- Identify critical JMD billets
- Identify Battle Roster requirements
- Review/approval of JMD by CCDR
- Identify CCDR-sourced personnel requirements
- Consider Joint Enabling Capabilities
- Coordinate with Joint Staff / Services to source AC, RC, interagency and multinational augmentation requirements, when required

Assess and report readiness to perform as JTF-capable HQ (in DRRS) using approved JMETL

Augment Service HQ and conduct joint training event(s)

CCDR verifies readiness of JTF-capable HQ**

CJTF implements plan to sustain readiness of HQ for ready period

CJTF continues to sustain and report readiness

Sustainment
- Quarterly readiness review
- Individual and functional training
- JMD management
- JMEEL management
  - Version updates
  - Configuration Management
  - Interoperability testing
  - System/communications verifications with Components
- POM recommendations and input
- CPM input

CCDR: Combatant Commander
CJTF: Commander, JTF
JMETL: Joint Mission Essential Task List
JMD: Joint Manning Document
JMEEL: Joint Mission Essential Equipment List

Organizing - Key Considerations

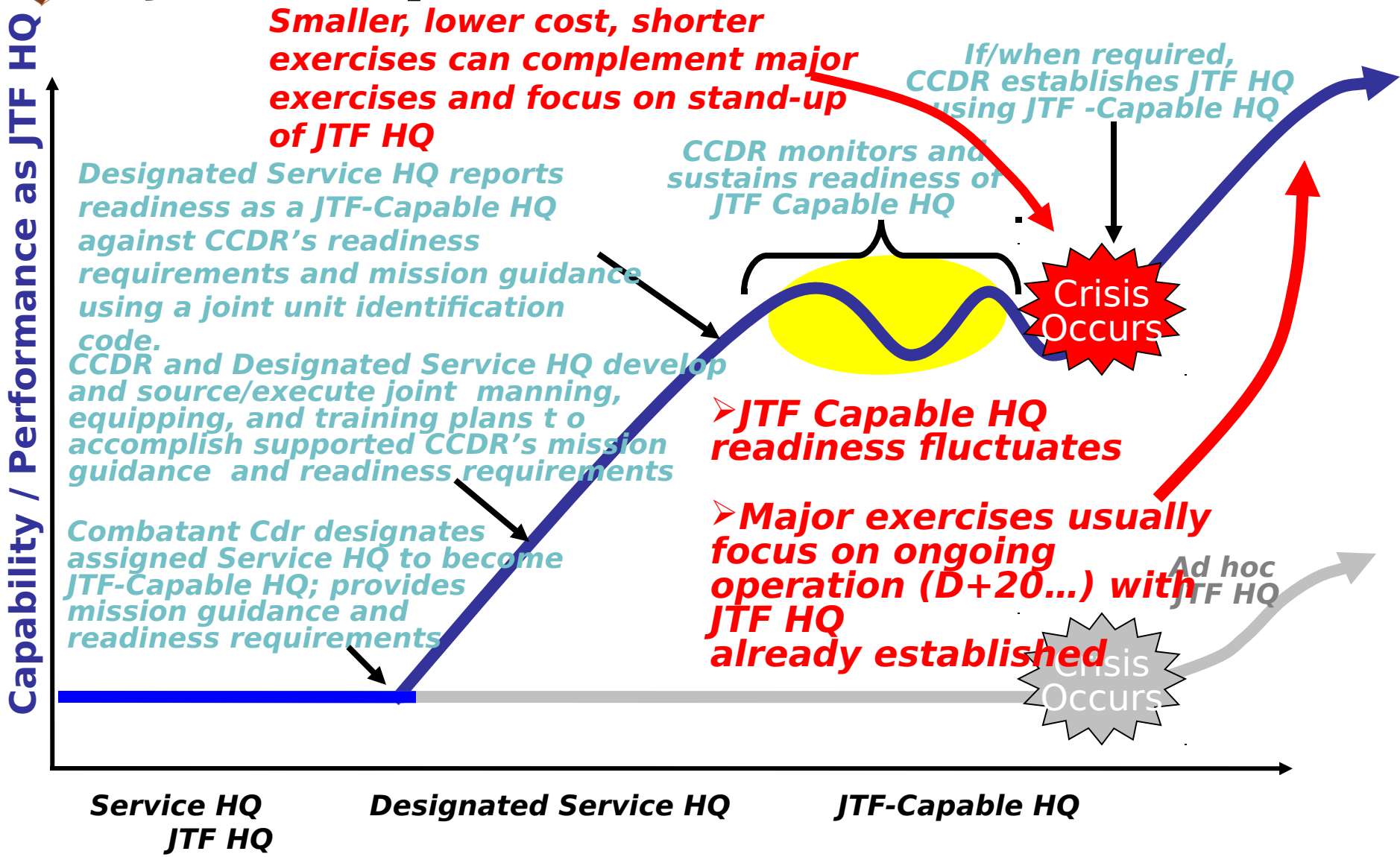
- Time available is key to establishing JTF HQ.
  - Contingency planning versus crisis action planning
- Joint planning expertise critical.
- Structure, size and command relationships
  - Based on mission requirements/commander's guidance.
- Preparation of JMD, JMEEL, and JTP
  - based on mission analysis and JMETL
- Other considerations:
  - Ensure all joint capabilities represented in readiness sustainment program.
  - Consider generic process of operational adaptation.

Building a JTF-Capable HQ

Core Tasks for JTF-Capable HQ

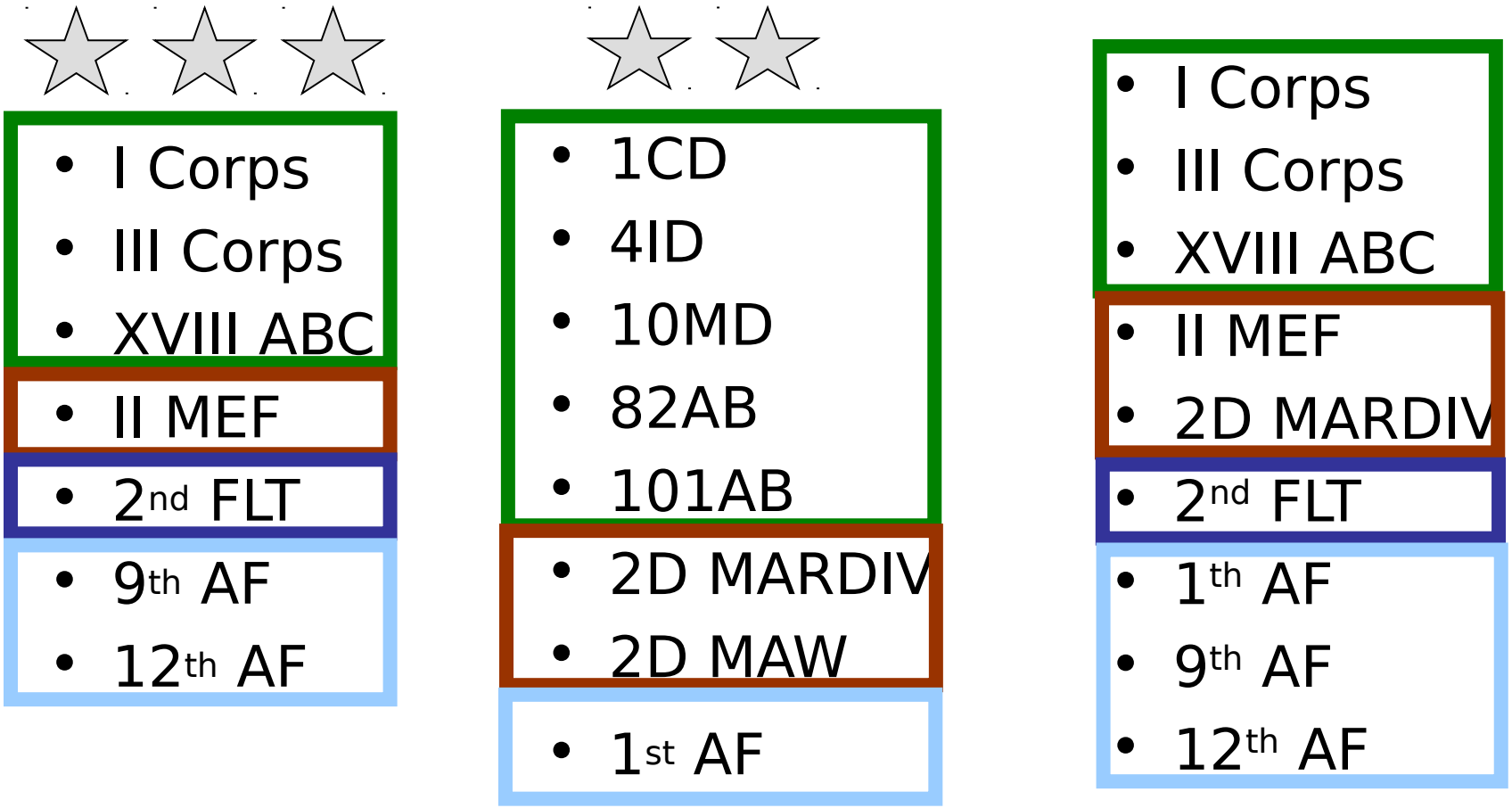
Task Number	Task title
OP 1	Conduct Operational Movement and Maneuver •OP 1.1 Conduct Operational Movement •OP 1.2 Conduct Operational Maneuver and Force Positioning
OP 2	Conduct Joint Intelligence Operations
OP 3	Employ Operational Firepower
OP 4	Provide Operational Logistics and Personnel Support •OP 4.4 Coordinate Support for Forces in the Joint Operations Area •OP 4.5 Manage Logistics Support in the Joint Operations Area
OP 5	Provide Operational Command and Control (C2) •OP 5.2 Assess Operational Situation •OP 5.3 Prepare Plans and Orders •OP 5.4 Command Subordinate Operational Forces •OP 5.5 Establish, Organize and Operate a Joint Force Headquarters •OP 5.7 Coordinate and Integrate Joint/Multinational and Interagency Support

JTF-Capable HQ Readiness


Capability / Performance as JTF HQ
Smaller, lower cost, shorter exercises can complement major exercises and focus on stand-up of JTF HQ
If/when required, CCDR establishes JTF HQ using JTF -Capable HQ
CCDR monitors and sustains readiness of JTF Capable HQ
Designated Service HQ reports readiness as a JTF-Capable HQ against CCDR's readiness requirements and mission guidance using a joint unit identification code.
CCDR and Designated Service HQ develop and source/execute joint manning, equipping, and training plans t o accomplish supported CCDR's mission guidance and readiness requirements
Combatant Cdr designates assigned Service HQ to become JTF-Capable HQ; provides mission guidance and readiness requirements
Crisis Occurs
➢JTF Capable HQ readiness fluctuates
➢Major exercises usually focus on ongoing operation (D+20…) with JTF HQ already established
Ad hoc JTF HQ
Crisis Occurs
Service HQ JTF HQ
Designated Service HQ
JTF-Capable HQ

UNCLASSIFIED

Component Commander HQ Input

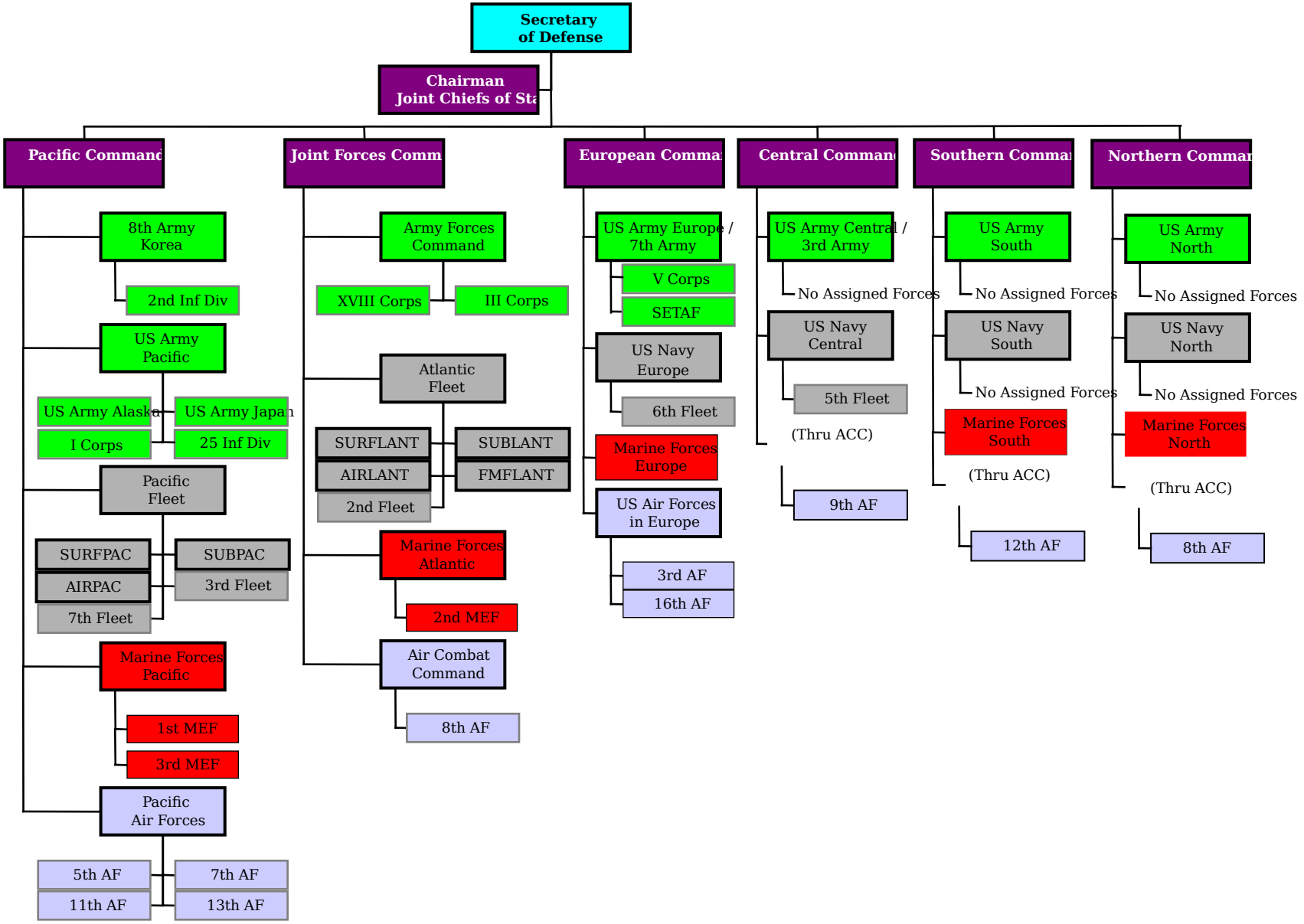


Components will report on above JTF/FCC HQs in 07-05 JQR

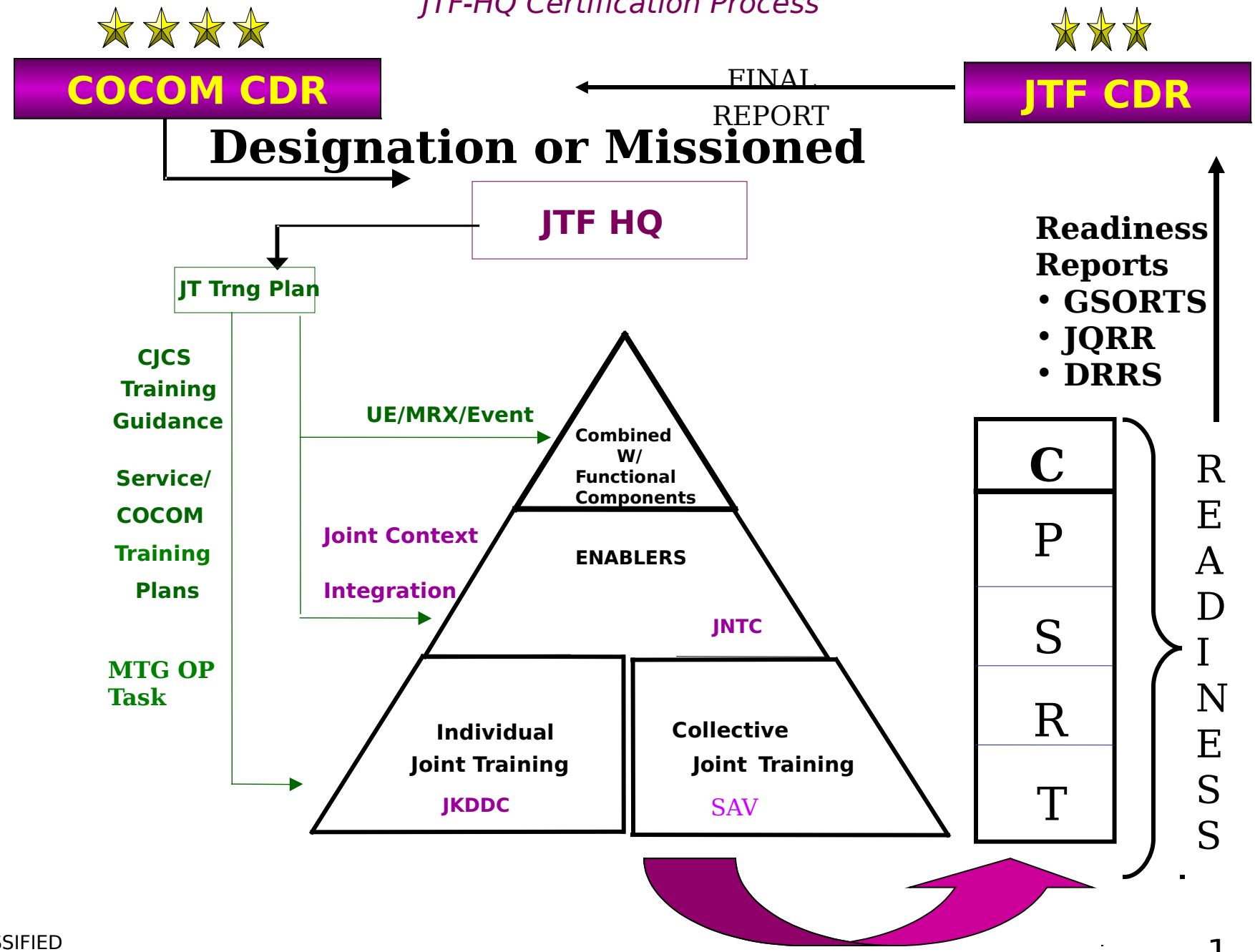
J3

Detailed listing in briefing book

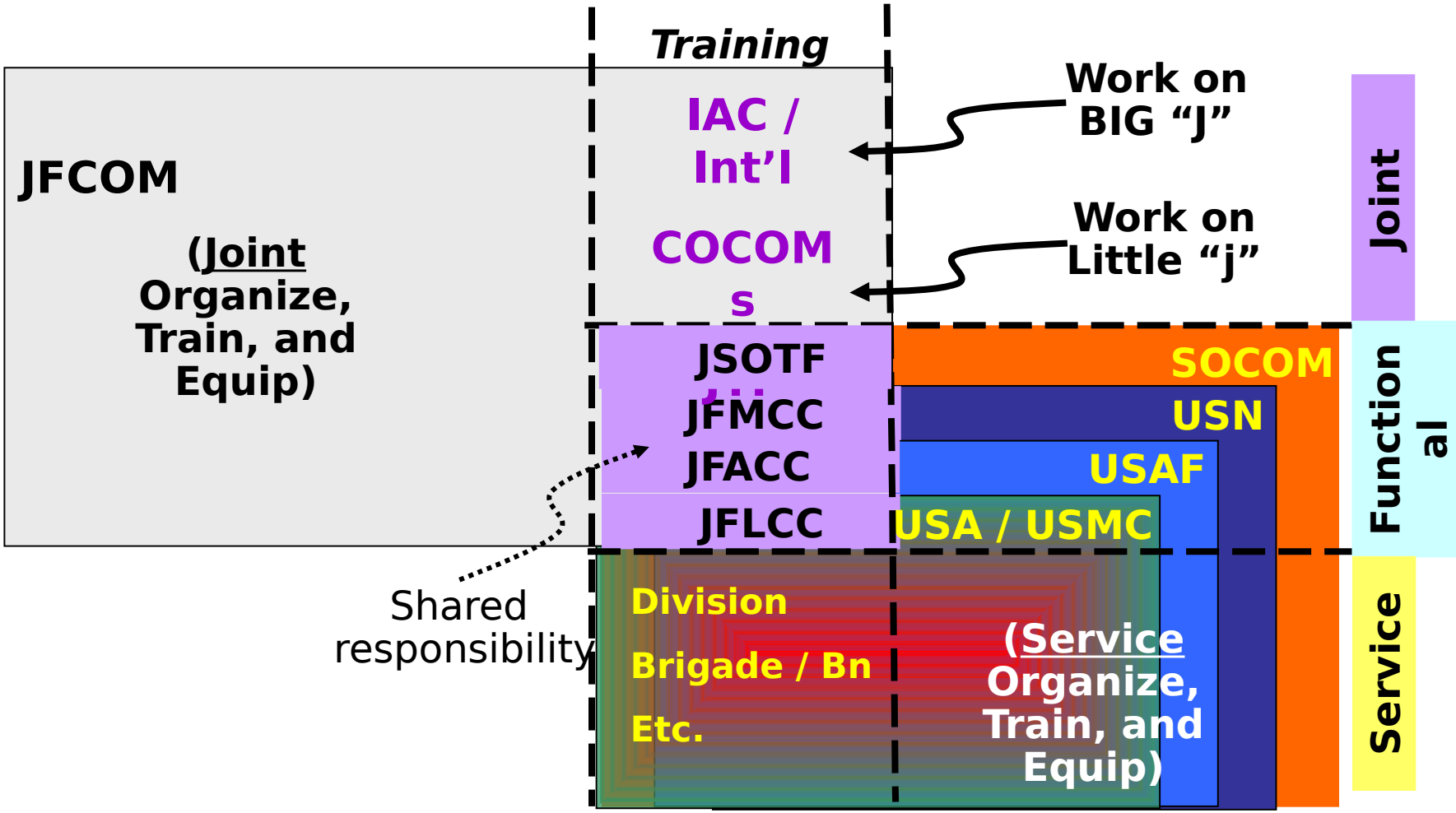
Service Headquarters (Today)



JTF-HQ Certification Process



Training Responsibilities



USJFCOM ultimately responsible for shared space

Three Tier approach to sourcing and managing JTF-HQ's

(Who does what)

- Provide specifically trained and ready JTF-HQ capable of meeting Operational Rotational and Contingency requirements
- Allow the services to focus on their functional missions and a focus for JTF mission if required.
- Allow USJFCOM to focus support exercises
- HQs capabilities are derived from the OP Tasks chosen to match the mission

TIER 1 HQ

XXX

- **I Corps**
- **III Corps**
- **V Corps**
- **XVIII ABC Corps**
- **3d Army/CFLCC**

XX

- **1 ID**
- **1 Cav Div**
- **4th ID**
- **82d ABN**
- **SETAF**
- **1 AD**
- **3 ID**
- **25 th ID**
- **101st ASLST**

Focus: SASO thru Major Combat Ops / Functional Component Task

TIER 2 HQ

XXX

1st Airforce

9th Airforce

12th Airforce

XX

2d Fleet 3d Fleet

5th Fleet 6th Fleet

7th Fleet

XX

XX

CSG's x 7

2x afloat

Focus: Humanitarian Assistance / Disaster Relief / Functional Component Task

TIERE 3 HQ

XXX

5th Army

XX

Special Category

X

Special Mission

Focus: Homeland Defense / Humanitarian Assistance / Disaster Relief

JTF HQ Designation

ACC

★★★

	9th AF
	12th AF

★★

	1st AF

FFC

★★★

	2nd FLT

★★

	NA

FORSCOM

★★★

	I Corps
	III Corps
	XVIII ABC

★★

	1CD
	4ID
	10MD
	82AB
	101AB

MARFORLANT

★★★

	II MEF

★★

	2nd MARDIV
	2nd MAW

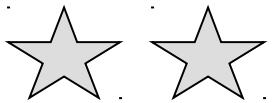
KEY

- Currently deployed and will not train within next year. Will likely move to yellow status within six months
- Unit should be considered for training within next year. Some units in transition/conversion.
- Mission critical. Unit should receive training priority.

Recommended JTF/FCC Designated HQs

JTF

- I Corps
- III Corps
- XVIII ABC
- II MEF
- 2nd FLT
- 9th AF
- 12th AF



- **1st CAV**
- **4th INF**
- **10th MTN**
- **82nd ABN**
- **101st AA**
- **2nd MAR**
- **2nd D MAW**
- **1st AF**

FCC

- I Corps
- III Corps
- XVIII ABC
- II MEF
- 2D MARDIV
- 2nd FLT
- 1st AF
- 9th AF
- 12th AF

Components reporting on above JTF/FCC HQs in 07-05 JQRR

UNCLASSIFIED

Definitions

Types of JTF HQ

OPERATIONAL:

- JTF HQ Rotational: those HQs designated for rotation in support of a current operation COCOMs (MNC- I, JTF-HOA)
- JTF HQ Mission Assigned: those HQs designated by COCOMs as Standing Joint Task Force HQ's (i.e. PACOM JTF 519, JTF-Bravo, JTF-6)
- JTF HQ Capable: those HQs designated as Service HQs that have not been assigned a mission requirement
- Functional Component Command (FCC) HQ: (JFLCC, JFMCC, JFACC, JSOTF)

Definitions (cont)

Types of JTF HQ

SPECIAL:

- Specified Mission Joint Task Forces: those JTFs formed and designated by CoComs for very specific missions (i.e. STRATCOM JTFs, JTF Inauguration)

FUNCTIONAL:

- Functional Joint Task Forces: those JTFs formed and designated by CoComs for very specific functions (i.e. SOCJTF, JTF-CNO, JTF- State)

JTFs NOT Considered

- JTFs that are special staff focused activities such as:

  - JTF Accounting
  - JTF Acquisition
  - JTF AFIC (Inaugural)
  - National Scout Jamboree

- Not Considered in the Training, Readiness and Certification Process

The Certification Process (Proposed)

- CoComs designate Service HQs as JTF HQ
- CoComs report JTF HQ/FCC readiness via JQRR
- JTF HQ CDR ICW CoCoM develops Joint Training Plan for the respective JTF/FCC HQ
- JTF HQ conducts joint training IAW CJCSM 3500.05A, JTF-HQ Master Training Guide and CoCom requirements
- JTF CDR makes “Mission Ready” Report to CoCom
- CoCom approves “Mission Ready”